## **Audited Financial Statements**

Of the Living Sky School Division No. 202

School Division No.

<u>2020500</u>

For the Period Ending:

August 31, 2021

Long R. Darroch
Chief Financial Officer

All Chartered Professional Accountants.

Note - Copy to be sent to Ministry of Education, Regina

#### Management's Responsibility for the Financial Statements

The financial statements of Living Sky School Division No. 202 have been prepared in accordance with Canadian public sector accounting standards (PSAS). When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of Living Sky School Division No. 202's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Board of Education is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board carries out this responsibility principally through its Audit Committee. The Audit Committee is appointee by the Board and meets periodically with management and the members' auditors to review significant accounting, reporting and internal control matters. Following its review of the financial statements and discussions with the auditors, the Audit Committee reports to the Board of Directors prior to its approval of the financial statements. The Committee also considers, for review by the Board and approval by the members, the engagement or reappointment of the external auditors.

The financial statements have been audited on behalf of the members by HRO Chartered Professional Accountants, in accordance with Canadian public sector accounting standards (PSAS).

On behalf of the Living Sky School Division No. 202:

Board Chair

CFO/Director of Education

Chief Financial Officer

November 24, 2021



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#### INDEPENDENT AUDITOR'S REPORT

To the Members of Living Sky School Division No. 202

#### Opinion

We have audited the financial statements of Living Sky School Division No. 202 (the organization), which comprise the statement of financial position as at August 31, 2021, and the statements of operations and accumulated surplus from operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at August 31, 2021, and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS).

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Emphasis of Matter

We draw attention to Note 18 to the financial statements, which describes subsequent events related to the global COVID-19 pandemic declared by the World Health Organization. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

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1

Independent Auditor's Report to the Members of Living Sky School Division No. 202 (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
  organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

North Battleford, Saskatchewan November 24, 2021

Chartered Professional Accountants

## Living Sky School Division No. 202

## Statement of Financial Position as at August 31, 2021

|   | 2021       | 2020       |
|---|------------|------------|
|   | \$         | \$         |
| Financial Assets                                  |            |            |
| Cash and Cash Equivalents                         | 26,968,343 | 24,531,158 |
| Accounts Receivable (Note 7)                      | 821,396    | 591,845    |
| Portfolio Investments (Note 3)                    | 188,434    | 182,220    |
| Total Financial Assets                            | 27,978,173 | 25,305,223 |
| Liabilities                                       |            |            |
| Accounts Payable and Accrued Liabilities (Note 8) | 4,008,264  | 3,539,040  |
| Long-Term Debt (Note 9)                           | 191,635    | 300,501    |
| Liability for Employee Future Benefits (Note 5)   | 1,713,200  | 1,620,700  |
| Deferred Revenue (Note 10)                        | 1,112,054  | 1,174,091  |
| Total Liabilities                                 | 7,025,153  | 6,634,332  |
| Net Financial Assets                              | 20,953,020 | 18,670,891 |
| Non-Financial Assets                              |            |            |
| Tangible Capital Assets (Schedule C)              | 29,459,353 | 30,330,698 |
| Inventory of Supplies Held for Consumption        | 234,419    | 227,605    |
| Prepaid Expenses                                  | 406,645    | 425,622    |
| Total Non-Financial Assets                        | 30,100,417 | 30,983,925 |
| Accumulated Surplus (Note 13)                     | 51,053,437 | 49,654,816 |

Contractual Obligations and Commitments (Note 15)

| Approved by the Board: |                         |
|------------------------|-------------------------|
| B. D. Lethick          | Chairperson             |
| Long R. Daniel         | Chief Financial Officer |

## Living Sky School Division No. 202

## Statement of Operations and Accumulated Surplus from Operations for the year ended August 31, 2021

|  | 2021<br>Budget | 2021<br>Actual | 2020<br>Actual |
|--|----------------|----------------|----------------|
|  | S S            | \$             | \$             |
|  | (Note 14)      | Ψ              | Ψ              |
| REVENUES   | ,              |                |                |
| Property Taxes and Other Related                       | -              | 14,126         | 6,352          |
| Grants   | 61,691,757     | 69,265,759     | 62,125,462     |
| Tuition and Related Fees                               | 4,097,480      | 5,047,682      | 5,363,235      |
| School Generated Funds                                 | 2,000,000      | 621,369        | 1,450,253      |
| Complementary Services (Note 11)                       | 1,851,514      | 1,870,687      | 1,816,042      |
| External Services (Note 12)                            | 933,012        | 1,099,008      | 957,748        |
| Other  | 925,000        | 885,997        | 890,843        |
| Total Revenues (Schedule A)                            | 71,498,763     | 78,804,628     | 72,609,935     |
| EXPENSES   |                |                |                |
| Governance   | 417,670        | 420,888        | 343,925        |
| Administration   | 2,976,476      | 2,999,863      | 2,833,836      |
| Instruction  | 47,044,521     | 49,768,325     | 46,803,200     |
| Plant  | 9,919,929      | 11,033,167     | 9,695,789      |
| Transportation   | 8,119,212      | 7,616,170      | 6,907,934      |
| Tuition and Related Fees                               | 780,340        | 332,595        | 811,362        |
| School Generated Funds                                 | 2,000,000      | 686,652        | 1,260,995      |
| Complementary Services (Note 11)                       | 3,248,259      | 3,268,005      | 3,324,221      |
| External Services (Note 12)                            | 1,053,109      | 1,271,167      | 1,326,311      |
| Other  | -              | 9,175          | 9,519          |
| Total Expenses (Schedule B)                            | 75,559,516     | 77,406,007     | 73,317,092     |
| Operating Surplus (Deficit) for the Year               | (4,060,753)    | 1,398,621      | (707,157)      |
| Accumulated Surplus from Operations, Beginning of Year | 49,654,816     | 49,654,816     | 50,361,973     |
| Accumulated Surplus from Operations, End of Year       | 45,594,063     | 51,053,437     | 49,654,816     |

## Living Sky School Division No. 202 Statement of Changes in Net Financial Assets for the year ended August 31, 2021

|  | 2021<br>Budget  | 2021<br>Actual | 2020<br>Actual |
|--|-----------------|----------------|----------------|
|  | \$<br>(Note 14) | \$             | \$             |
| Net Financial Assets, Beginning of Year                      | 18,670,891      | 18,670,891     | 17,499,077     |
| Changes During the Year                                      |                 |                |                |
| Operating Surplus (Deficit) for the Year                     | (4,060,753)     | 1,398,621      | (707,157)      |
| Acquisition of Tangible Capital Assets (Schedule C)          | (706,803)       | (2,263,096)    | (1,173,484)    |
| Proceeds on Disposal of Tangible Capital Assets (Schedule C) | -               | 118,787        | 7,181          |
| Net (Gain) on Disposal of Capital Assets (Schedule C)        | -               | (111,462)      | (681)          |
| Amortization of Tangible Capital Assets (Schedule C)         | 3,420,000       | 3,127,116      | 3,274,688      |
| Net Acquisition of Inventory of Supplies                     | -               | (6,814)        | (17,863)       |
| Net Change in Other Non-Financial Assets                     | -               | 18,977         | (210,870)      |
| Change in Net Financial Assets / Net Debt                    | (1,347,556)     | 2,282,129      | 1,171,814      |
| Net Financial Assets, End of Year                            | 17,323,335      | 20,953,020     | 18,670,891     |

## Living Sky School Division No. 202

# Statement of Cash Flows for the year ended August 31, 2021

|   | 2021        | 2020        |
|---|-------------|-------------|
|   | \$          | \$          |
| OPERATING ACTIVITIES  |             |             |
| Operating Surplus (Deficit) for the Year                      | 1,398,621   | (707,157)   |
| Add Non-Cash Items Included in Surplus / Deficit (Schedule D) | 3,015,654   | 3,274,007   |
| Net Change in Non-Cash Operating Activities (Schedule E)      | 282,299     | 1,186,323   |
| Cash Provided by Operating Activities                         | 4,696,574   | 3,753,173   |
| CAPITAL ACTIVITIES  |             |             |
| Cash Used to Acquire Tangible Capital Assets                  | (2,263,096) | (1,173,484) |
| Proceeds on Disposal of Tangible Capital Assets               | 118,787     | 7,181       |
| Cash (Used) by Capital Activities                             | (2,144,309) | (1,166,303) |
| INVESTING ACTIVITIES  |             |             |
| Cash Used to Acquire Portfolio Investments                    | (6,214)     | (19,402)    |
| Cash (Used) by Investing Activities                           | (6,214)     | (19,402)    |
| FINANCING ACTIVITIES  |             |             |
| Proceeds from Issuance of Long-Term Debt                      | -           | 251,037     |
| Repayment of Long-Term Debt                                   | (108,866)   | (47,558)    |
| Cash (Used) Provided by Financing Activities                  | (108,866)   | 203,479     |
| INCREASE IN CASH AND CASH EQUIVALENTS                         | 2,437,185   | 2,770,947   |
| CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR                  | 24,531,158  | 21,760,211  |
| CASH AND CASH EQUIVALENTS, END OF YEAR                        | 26,968,343  | 24,531,158  |

|   | 2021<br>Budget |            | 2020<br>Actual |
|---|----------------|------------|----------------|
|   |                |            |                |
|   | \$             | \$         | \$             |
| Property Taxes and Other Related Revenue              |                |            |                |
| Other Tax Revenues                                    |                |            |                |
| Treaty Land Entitlement - Rural                       | -              | 14,126     | 6,352          |
| <b>Total Other Tax Revenues</b>                       | -              | 14,126     | 6,352          |
| <b>Total Property Taxes and Other Related Revenue</b> | -              | 14,126     | 6,352          |
| Grants  |                |            |                |
| Operating Grants                                      |                |            |                |
| Ministry of Education Grants                          |                |            |                |
| Operating Grant                                       | 59,207,665     | 59,645,246 | 58,891,493     |
| Other Ministry Grants                                 | 1,797,688      | 3,260,418  | 2,023,983      |
| <b>Total Ministry Grants</b>                          | 61,005,353     | 62,905,664 | 60,915,476     |
| Other Provincial Grants                               | -              | 5,695,315  | -              |
| Federal Grants  | 250,000        | 477,517    | 998,609        |
| Grants from Others                                    | 250,000        | 187,263    | 211,377        |
| <b>Total Operating Grants</b>                         | 61,505,353     | 69,265,759 | 62,125,462     |
| Capital Grants  |                |            |                |
| Ministry of Education Capital Grants                  | 186,404        | -          | -              |
| Total Capital Grants                                  | 186,404        | -          | -              |
| Total Grants  | 61,691,757     | 69,265,759 | 62,125,462     |

|  | 2021<br>Budget | 2021<br>Actual | 2020<br>Actual |
|--|----------------|----------------|----------------|
| To the state of th | \$             | \$             | \$             |
| Tuition and Related Fees Revenue   |                |                |                |
| Operating Fees   |                |                |                |
| Tuition Fees   |                |                |                |
| Federal Government and First Nations   | 4,092,480      | 5,040,647      | 5,110,115      |
| Individuals and Other  | <del></del>    | -              | 7,799          |
| Total Tuition Fees   | 4,092,480      | 5,040,647      | 5,117,914      |
| Transportation Fees  | 5,000          | 7,035          | -              |
| Other Related Fees   |                | -              | 245,321        |
| <b>Total Operating Tuition and Related Fees</b>  | 4,097,480      | 5,047,682      | 5,363,235      |
| <b>Total Tuition and Related Fees Revenue</b>  | 4,097,480      | 5,047,682      | 5,363,235      |
| School Generated Funds Revenue   |                |                |                |
| Curricular   |                |                |                |
| Student Fees   | 135,000        | 42,990         | 111,793        |
| Total Curricular Fees  | 135,000        | 42,990         | 111,793        |
| Non-Curricular Fees  |                |                |                |
| Commercial Sales - GST   | -              | -              | _              |
| Commercial Sales - Non-GST   | 150,000        | 44,313         | 103,255        |
| Fundraising  | 840,000        | 285,850        | 643,364        |
| Grants and Partnerships  | 50,000         | 32,258         | 24,130         |
| Students Fees  | 525,000        | 125,271        | 376,076        |
| Other  | 300,000        | 90,687         | 191,635        |
| Total Non-Curricular Fees  | 1,865,000      | 578,379        | 1,338,460      |
| Total School Generated Funds Revenue   | 2,000,000      | 621,369        | 1,450,253      |
| Complementary Services   |                |                |                |
| Operating Grants   |                |                |                |
| Ministry of Education Grants   |                |                |                |
| Operating Grant  | 1,567,122      | 1,567,122      | 1,561,960      |
| Other Ministry Grants  | 50,000         | 94,332         | 93,727         |
| Other Provincial Grants  | 174,392        | 157,917        | 136,630        |
| Federal Grants   | -              | -              | -              |
| Other Grants   |                | -              | -              |
| Total Operating Grants   | 1,791,514      | 1,819,371      | 1,792,317      |
| Fees and Other Revenue   |                |                |                |
| Tuition and Related Fees   | 10,000         | -              | (21,492)       |
| Other Revenue  | 50,000         | 51,316         | 45,217         |
| Total Fees and Other Revenue   | 60,000         | 51,316         | 23,725         |
| <b>Total Complementary Services Revenue</b>  | 1,851,514      | 1,870,687      | 1,816,042      |

|                                     | 2021<br>Budget | 2021<br>Actual | 2020<br>Actual |
|-------------------------------------|----------------|----------------|----------------|
|                                     | \$             | \$             | \$             |
| External Services                   |                |                |                |
| Operating Grants                    |                |                |                |
| Ministry of Education Grants        |                |                |                |
| Operating Grant                     | 641,252        | 509,512        | 458,281        |
| Other Ministry Grants               | -              | 300,000        | 200,000        |
| Other Provincial Grants             | 101,760        | -              | -              |
| Other Grants                        | -              | 133,305        | -              |
| <b>Total Operating Grants</b>       | 743,012        | 942,817        | 658,281        |
| Fees and Other Revenue              |                |                |                |
| Gain on Disposal of Capital Assets  | -              | 65,663         | _              |
| Other Revenue                       | 190,000        | 90,528         | 299,467        |
| <b>Total Fees and Other Revenue</b> | 190,000        | 156,191        | 299,467        |
| Total External Services Revenue     | 933,012        | 1,099,008      | 957,748        |
| Other Revenue                       |                |                |                |
| Miscellaneous Revenue               | 325,000        | 451,069        | 368,238        |
| Sales & Rentals                     | 250,000        | 209,167        | 219,580        |
| Investments                         | <del>-</del>   | 179,962        | 295,844        |
| Gain on Disposal of Capital Assets  | 350,000        | 45,799         | 7,181          |
| Total Other Revenue                 | 925,000        | 885,997        | 890,843        |
| TOTAL REVENUE FOR THE YEAR          | 71,498,763     | 78,804,628     | 72,609,935     |

|   | 2021<br>Budget     | 2021<br>Actual    | 2020<br>Actual    |
|---|--------------------|-------------------|-------------------|
|   | \$                 | \$                | \$                |
| Governance Expense                              |                    |                   |                   |
| Board Members Expense                           | 179,386            | 159,290           | 160,220           |
| Professional Development - Board Members        | 20,000             | 248               | 11,422            |
| Grants to School Community Councils             | 43,284             | 18,724            | 16,011            |
| Elections                                       | 30,000             | 18,340            | 500               |
| Other Governance Expenses                       | 145,000            | 224,286           | 155,772           |
| Total Governance Expense                        | 417,670            | 420,888           | 343,925           |
| Administration Expense                          |                    |                   |                   |
| Salaries  | 2,281,819          | 2,341,482         | 2,200,741         |
| Benefits  | 266,577            | 294,435           | 255,088           |
| Supplies & Services                             | 122,030            | 123,535           | 121,431           |
| Non-Capital Furniture & Equipment               | 21,000             | 15,146            | 15,793            |
| Building Operating Expenses                     | 61,750             | 48,052            | 41,692            |
| Communications                                  | 39,300             | 36,832            | 38,410            |
| Travel  | 46,000             | 14,434            | 39,094            |
| Professional Development                        | 38,000             | 27,269            | 25,217            |
| Amortization of Tangible Capital Assets         | 100,000            | 98,678            | 96,370            |
| Total Administration Expense                    | 2,976,476          | 2,999,863         | 2,833,836         |
| Instruction Expense                             |                    |                   |                   |
| Instructional (Teacher Contract) Salaries       | 30,694,882         | 32,725,192        | 31,055,723        |
| Instructional (Teacher Contract) Benefits       | 1,698,682          | 1,851,365         | 1,705,782         |
| Program Support (Non-Teacher Contract) Salaries | 7,644,457          | 8,131,033         | 7,584,214         |
| Program Support (Non-Teacher Contract) Benefits | 1,744,430          | 1,783,297         | 1,727,498         |
| Instructional Aids                              | 1,593,421          | 1,956,806         | 1,002,422         |
| Supplies & Services                             | 816,181            | 841,806           | 947,746           |
| Non-Capital Furniture & Equipment               | 352,595            | 365,833           | 309,388           |
| Communications Travel                           | 194,331<br>102,201 | 183,880<br>80,225 | 173,720<br>99,252 |
| Professional Development                        | 600,215            | 184,830           | 224,994           |
| Student Related Expense                         | 303,126            | 583,847           | 697,676           |
| Amortization of Tangible Capital Assets         | 1,300,000          | 1,080,211         | 1,274,785         |
| Total Instruction Expense                       | 47,044,521         | 49,768,325        | 46,803,200        |

|  | 2021<br>Budget  | 2021<br>Actual | 2020<br>Actual  |
|--|-----------------|----------------|-----------------|
|  | \$              | \$             | \$              |
| Plant Operation & Maintenance Expense                            |                 |                |                 |
| Salaries   | 2,756,853       | 3,161,424      | 2,654,689       |
| Benefits   | 840,184         | 1,047,975      | 819,348         |
| Supplies & Services  | 2,000           | 26,998         | 26,481          |
| Non-Capital Furniture & Equipment                                | 5,000           | 1,300          | 226             |
| Building Operating Expenses                                      | 5,052,892       | 5,526,860      | 4,947,400       |
| Communications   | 7,500           | 8,714          | 6,538           |
| Travel   | 30,500<br>5,000 | 51,257<br>795  | 25,823<br>3,212 |
| Professional Development Amortization of Tangible Capital Assets | 1,220,000       | 1,207,844      | 1,212,072       |
| Total Plant Operation & Maintenance Expense                      | 9,919,929       | 11,033,167     | 9,695,789       |
| Student Transportation Expense                                   |                 |                |                 |
| Salaries   | 2,048,568       | 2,030,425      | 1,973,068       |
| Benefits   | 470,864         | 446,917        | 438,085         |
| Supplies & Services  | 657,000         | 754,980        | 583,290         |
| Non-Capital Furniture & Equipment                                | 780,000         | 425,233        | 420,332         |
| Building Operating Expenses                                      | 62,700          | 53,219         | 68,444          |
| Communications   | 4,500           | 4,990          | 4,038           |
| Travel   | 1,000           | -              | 63              |
| Professional Development   | 2,500           | -              | 352             |
| Contracted Transportation  | 3,292,080       | 3,160,023      | 2,728,801       |
| Amortization of Tangible Capital Assets                          | 800,000         | 740,383        | 691,461         |
| Total Student Transportation Expense                             | 8,119,212       | 7,616,170      | 6,907,934       |
| <b>Tuition and Related Fees Expense</b>                          |                 |                |                 |
| Tuition Fees   | 780,340         | 332,595        | 811,362         |
| Total Tuition and Related Fees Expense                           | 780,340         | 332,595        | 811,362         |
| School Generated Funds Expense                                   |                 |                |                 |
| Academic Supplies & Services                                     | 50,000          | 23,185         | 26,990          |
| Cost of Sales  | 320,000         | 128,651        | 228,056         |
| Non-Capital Furniture & Equipment                                | -<br>-          | (3,323)        | 497             |
| School Fund Expenses   | 1,630,000       | 538,139        | 1,005,452       |
| <b>Total School Generated Funds Expense</b>                      | 2,000,000       | 686,652        | 1,260,995       |

|  | 2021<br>Budget | 2021<br>Actual | 2020<br>Actual |
|--|----------------|----------------|----------------|
|  | \$             | \$             | \$             |
| Complementary Services Expense                             |                |                |                |
| Tuition Fees   | -              | -              | 1,275          |
| Other Fees   | -              | 907            | -              |
| Instructional (Teacher Contract) Salaries & Benefits       | 632,974        | 682,581        | 669,908        |
| Program Support (Non-Teacher Contract) Salaries & Benefits | 2,475,285      | 2,483,576      | 2,458,013      |
| Instructional Aids   | 20,000         | 33,721         | 61,958         |
| Supplies & Services  | 120,000        | 52,186         | 70,841         |
| Non-Capital Furniture & Equipment                          | -              | 460            | 2,419          |
| Communications   | -              | 1,388          | 865            |
| Travel   | -              | 608            | 711            |
| Professional Development (Non-Salary Costs)                | -              | 2,192          | 29,139         |
| Student Related Expenses                                   | -              | 10,328         | 29,092         |
| Contracted Transportation & Allowances                     | -              | 58             | -              |
| <b>Total Complementary Services Expense</b>                | 3,248,259      | 3,268,005      | 3,324,221      |
| External Service Expense                                   |                |                |                |
| Grant Transfers  | 200,000        | 200,000        | 200,000        |
| Tuition Fees   | 143,167        | 95,430         | 125,948        |
| Administration Salaries & Benefits                         | 2,500          | 58             | 1,614          |
| Instructional (Teacher Contract) Salaries & Benefits       | 296,531        | 622,664        | 588,763        |
| Program Support (Non-Teacher Contract) Salaries & Benefits | 147,911        | 151,080        | 157,002        |
| Instructional Aids   | ·<br>-         | 1,287          | 1,255          |
| Supplies & Services  | 190,000        | 131,524        | 148,675        |
| Non-Capital Furniture & Equipment                          | ·<br>-         | 37             | -              |
| Building Operating Expenses                                | -              | 27,517         | 31,096         |
| Communications   | -              | 1,227          | 1,266          |
| Travel   | -              | -<br>-         | 119            |
| Professional Development (Non-Salary Costs)                | -              | 241            | 126            |
| Student Related Expenses                                   | -              | 30,633         | 9,550          |
| Contracted Transportation & Allowances                     | 73,000         | 9,469          | 60,897         |
| <b>Total External Services Expense</b>                     | 1,053,109      | 1,271,167      | 1,326,311      |

|   | 2021<br>Budget | 2021<br>Actual | 2020<br>Actual |
|---|----------------|----------------|----------------|
| Other Expense   | \$             | \$             | \$             |
| •   |                |                |                |
| Interest and Bank Charges Current Interest and Bank Charges | -              | (281)          | 26             |
| Interest on Debentures Interest on Other Long-Term Debt     | -              | -<br>9,456     | 2,993          |
| Total Interest and Bank Charges                             | <u> </u>       | 9,175          | 3,019          |
| Loss on Disposal of Tangible Capital Assets                 | -              | -              | 6,500          |
| Total Other Expense   | -              | 9,175          | 9,519          |
| TOTAL EXPENSES FOR THE YEAR                                 | 75,559,516     | 77,406,007     | 73,317,092     |

Living Sky School Division No. 202 Schedule C - Supplementary Details of Tangible Capital Assets for the year ended August 31, 2021

| •   |                                      | Land                           |  | Buildings                      | School                                   | Other                        | Furniture<br>and                   | Computer<br>Hardware and        | Computer                            |                                       |   |
|---|--------------------------------------|--------------------------------|--|--------------------------------|--|------------------------------|------------------------------------|---------------------------------|-------------------------------------|---------------------------------------|---|
|   | Land                                 | Improvements                   | Buildings                                      | Short-Term                     | Buses                                    | Vehicles                     | Equipment                          | Audio Visual<br>Equipment       | Software                            | 2021                                  | 2020                                    |
| Tangible Capital Assets - at Cost   | \$                                   | \$                             | \$   | \$                             | \$                                       | \$                           | \$                                 | \$                              | \$                                  | \$                                    | \$                                      |
| Opening Balance as of September 1   | 972,322                              | 395,287                        | 82,502,249                                     | 1,526,881                      | 8,218,346                                | 640,870                      | 14,809,886                         | 5,833,519                       | 852,013                             | 115,751,373                           | 115,913,415                             |
| Additions/Purchases<br>Disposals  | (7,325)                              | 8,796<br>-                     | (51,901)                                       | -<br>-                         | 1,324,133<br>(824,316)                   | (25,079)                     | 651,156                            | 270,660                         | 8,351                               | 2,263,096<br>(908,621)                | 1,173,484<br>(1,335,526)                |
| Closing Balance as of August 31   | 964,997                              | 404,083                        | 82,450,348                                     | 1,526,881                      | 8,718,163                                | 615,791                      | 15,461,042                         | 6,104,179                       | 860,364                             | 117,105,848                           | 115,751,373                             |
| Tangible Capital Assets - Amortization  |                                      |                                |  |                                |  |                              |                                    |                                 |                                     |                                       |   |
| Opening Balance as of September 1   | -                                    | 24,606                         | 59,373,331                                     | 1,378,441                      | 5,760,338                                | 594,476                      | 12,658,467                         | 4,852,217                       | 778,799                             | 85,420,675                            | 83,475,013                              |
| Amortization of the Period<br>Disposals   | -<br>-                               | 20,203                         | 1,216,601<br>(51,901)                          | 35,852                         | 652,403<br>(824,316)                     | 29,729<br>(25,079)           | 681,697<br>-                       | 457,223                         | 33,408                              | 3,127,116<br>(901,296)                | 3,274,688<br>(1,329,026)                |
| Closing Balance as of August 31   | N/A                                  | 44,809                         | 60,538,031                                     | 1,414,293                      | 5,588,425                                | 599,126                      | 13,340,164                         | 5,309,440                       | 812,207                             | 87,646,495                            | 85,420,675                              |
| Net Book Value Opening Balance as of September 1 Closing Balance as of August 31 Change in Net Book Value | 972,322<br>964,997<br><b>(7,325)</b> | 370,681<br>359,274<br>(11,407) | 23,128,918<br>21,912,317<br><b>(1,216,601)</b> | 148,440<br>112,588<br>(35,852) | 2,458,008<br>3,129,738<br><b>671,730</b> | 46,394<br>16,665<br>(29,729) | 2,151,419<br>2,120,878<br>(30,541) | 981,302<br>794,739<br>(186,563) | 73,214<br>48,157<br><b>(25,057)</b> | 30,330,698<br>29,459,353<br>(871,345) | 32,438,402<br>30,330,698<br>(2,107,704) |
| <b>Disposals</b><br>Historical Cost   | 7,325                                | -                              | 51,901   | -                              | 824,316                                  | 25,079                       | -                                  | -                               | -                                   | 908,621                               | 1,335,526                               |
| Accumulated Amortization Net Cost Price of Sale   | 7,325                                | -                              | 51,901   | <u>-</u><br>-                  | 824,316                                  | 25,079                       | <u>-</u><br>-                      | <u>-</u><br>-                   | <u>-</u><br>-                       | 901,296<br>7,325                      | 1,329,026<br>6,500                      |
| Gain (Loss) on Disposal   | (7,325)                              | -<br>-                         | 72,988<br><b>72,988</b>                        | <u>-</u>                       | 45,799<br><b>45,799</b>                  | -                            | <u>-</u>                           | <u>-</u>                        | <u>-</u>                            | 118,787<br>111,462                    | 7,181<br>681                            |

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Closing costs of leased tangible capital assets of \$251,037 (2020 - \$442,034) representing \$251,037 (2020 - \$442,034) in Furniture and Equipment are included within the above amounts. Accumulated amortization of \$125,518 (2020 - \$206,007) has been recorded on these assets.

## Living Sky School Division No. 202

## Schedule D: Non-Cash Items Included in Surplus / Deficit for the year ended August 31, 2021

|  | 2021      | 2020      |
|--|-----------|-----------|
|  | \$        | \$        |
| Non-Cash Items Included in Surplus / Deficit                   |           |           |
| Amortization of Tangible Capital Assets (Schedule C)           | 3,127,116 | 3,274,688 |
| Net (Gain) on Disposal of Tangible Capital Assets (Schedule C) | (111,462) | (681)     |
| Total Non-Cash Items Included in Surplus / Deficit             | 3,015,654 | 3,274,007 |

## Living Sky School Division No. 202

## Schedule E: Net Change in Non-Cash Operating Activities for the year ended August 31, 2021

|  | 2021      | 2020      |
|--|-----------|-----------|
|  | \$        | \$        |
| Net Change in Non-Cash Operating Activities              |           |           |
| Decrease (Increase) in Accounts Receivable               | (229,551) | 138,717   |
| Increase in Accounts Payable and Accrued Liabilities     | 469,224   | 988,935   |
| Increase in Liability for Employee Future Benefits       | 92,500    | 101,000   |
| Increase (Decrease) in Deferred Revenue                  | (62,037)  | 186,404   |
| (Increase) in Inventory of Supplies Held for Consumption | (6,814)   | (17,863)  |
| Decrease (Increase) in Prepaid Expenses                  | 18,977    | (210,870) |
| Total Net Change in Non-Cash Operating Activities        | 282,299   | 1,186,323 |

#### 1. AUTHORITY AND PURPOSE

The school division operates under the authority of *The Education Act, 1995* of Saskatchewan as a corporation under the name of "The Board of Education of the Living Sky School Division No. 202" and operates as "the Living Sky School Division No. 202". The school division provides education services to residents within its geographic region and is governed by an elected board of trustees. The school division is exempt from income tax and is a registered charity under the *Income Tax Act*.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian public sector accounting standards for other government organizations as established by the Public Sector Accounting Board (PSAB) and as published by the Chartered Professional Accountants of Canada (CPA Canada).

Significant aspects of the accounting policies adopted by the school division are as follows:

#### a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting.

### b) Measurement Uncertainty and the Use of Estimates

Canadian public sector accounting standards require management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the year.

Measurement uncertainty that may be material to these financial statements exists for:

- the liability for employee future benefits of \$1,713,200 (2020 \$1,620,700) because actual experience may differ significantly from actuarial estimations.
- useful lives of capital assets and related accumulated amortization for \$87,646,495 (2020 \$85,420,675) because the actual useful lives of the capital assets may differ from their estimated economic lives.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

While best estimates are used for reporting items subject to measurement uncertainty, it is reasonably possible that changes in future conditions, occurring within one fiscal year, could require material changes in the amounts recognized or disclosed.

#### c) Financial Instruments

Financial instruments are any contracts that give rise to financial assets of one entity and financial liabilities or equity instruments of another entity. A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver

economic benefits. The school division recognizes a financial instrument when it becomes a party to the contractual provisions of a financial instrument. The financial assets and financial liabilities portray these rights and obligations in the financial statements. Financial instruments of the school division include cash and cash equivalents, accounts receivable, portfolio investments, accounts payable and accrued liabilities, and long-term debt.

All financial instruments are measured at cost or amortized cost. Transaction costs are a component of the cost of financial instruments measured using cost or amortized cost. For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenues or expenses. Impairment losses such as write-downs or write-offs are reported in the statement of operations and accumulated surplus from operations.

Gains and losses on financial instruments, measured at cost or amortized cost, are recognized in the statement of operations and accumulated surplus from operations in the period the gain or loss occurs.

Foreign currency transactions are translated at the exchange rate prevailing at the date of the transactions. Financial assets and liabilities denominated in foreign currencies are translated into Canadian dollars at the exchange rate prevailing at the financial statement date. The school division believes that it is not subject to significant unrealized foreign exchange translation gains and losses arising from its financial instruments.

Remeasurement gains and losses have not been recognized by the school division in a statement of remeasurement gains and losses because it does not have financial instruments that give rise to material gains or losses.

#### d) Financial Assets

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations. Valuation allowances are used where considered necessary to reduce the amounts reported for financial assets to their net realizable value.

Cash and Cash Equivalents consist of cash, bank deposits and highly liquid investments with initial maturity terms of three months or less and held for the purpose of meeting short-term operating cash commitments rather than for investing purposes.

**Accounts Receivable** includes other receivables. Other receivables are recorded at cost less valuation allowances. These allowances are recorded where collectability is considered doubtful.

**Portfolio Investments** consist of term deposits and equity in co-operatives. The school division values its portfolio investments in accordance with its policy for financial instruments, as described in Note 2 (c).

#### e) Non-Financial Assets

Non-financial assets are assets held for consumption in the provision of services. These assets do not normally provide resources to discharge the liabilities of the school division unless they are sold.

**Tangible Capital Assets** have useful lives extending beyond the accounting period, are used by the school division to provide services to the public and are not intended for sale in the ordinary course of operations.

Tangible capital assets are recorded at cost (or estimated cost when the actual cost is unknown) and include all costs directly attributable to the acquisition, design, construction, development, installation and betterment of the tangible capital asset. The school division does not capitalize interest incurred while a tangible capital asset is under construction.

The cost of depreciable tangible capital assets, net of any residual value, is amortized on a straight line basis over their estimated useful lives as follows:

| Land Improvements (pavement, fencing, lighting, etc.)                    | 20 years  |
|--|-----------|
| Buildings  | 50 years  |
| Buildings – short-term (portables, storage sheds, outbuildings, garages) | 20 years  |
| School buses   | 12 years  |
| Other vehicles – passenger and light duty trucks and vans                | 5 years   |
| Furniture and equipment  | 10 years  |
| Computer hardware and audio visual equipment                             | 5 years   |
| Computer software  | 5 years   |
| Leased capital assets L  | ease term |

Assets under construction are not amortized until completed and placed into service for use.

**Inventory of Supplies Held for Consumption** consists of supplies held for consumption by the school division in the course of normal operations and are recorded at the lower of cost and replacement cost.

**Prepaid Expenses** are prepaid amounts for goods or services which will provide economic benefits in one or more future periods. Prepaid expenses include Saskatchewan School Board Association fees, software licenses, and insurance.

#### f) Liabilities

Liabilities are present obligations arising from transactions and events occurring prior to year-end, which will be satisfied in the future through the use of assets or another form of economic settlement.

Accounts Payable and Accrued Liabilities include accounts payable and accrued liabilities owing to third parties and employees for work performed, goods supplied and services rendered, but not yet paid, at the end of the fiscal period.

**Long-Term Debt** is comprised of capital lease obligations where substantially all of the benefits and risks incident to ownership are transferred to the school division without necessarily transferring legal ownership. The amount of the lease liability recorded at the beginning of the lease term is the present value of the minimum lease payments, excluding the portion thereof relating to executory costs.

Liability for Employee Future Benefits represents post-employment and compensated absence benefits that accrue to the school division's employees. The cost of these benefits is recorded as the benefits are earned by employees. The liability relating to these benefits is actuarially determined using the projected benefit method pro-rated on service. Actuarial valuations are performed periodically using assumptions including discount rate, inflation, salary escalation, termination and retirement rates and mortality. An actuary extrapolates these valuations when a valuation is not done in the current fiscal year. Actuarial gains and losses are amortized on a straight line basis over the expected average remaining service life of the related employee groups.

#### g) Employee Pension Plans

Employees of the school division participate in the following pension plans:

#### **Multi-Employer Defined Benefit Plans**

The school division's employees participate in one of the following multi-employer defined benefit plans:

- i) Teachers participate in the Saskatchewan Teachers' Retirement Plan (STRP) or the Saskatchewan Teachers' Superannuation Plan (STSP). The school division's obligation for these plans is limited to collecting and remitting contributions of the employees at rates determined by the plans.
- ii) Other employees participate in the Municipal Employees' Pension Plan (MEPP). The plan is accounted for as a defined contribution plan whereby the school division's contributions are expensed when due.

#### h) Revenue Recognition

Revenues are recorded on the accrual basis. Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues, provided the amount to be received can be reasonably estimated and collection is reasonably assured.

The school division's sources of revenues include the following:

#### i) Government Transfers (Grants)

Grants from governments are considered to be government transfers. Government transfers are recognized as revenues when the transfer is authorized, all eligibility criteria have been met, except when, and to the extent, stipulations by the transferor give rise to an obligation that meets the definition of a liability. Transfers with stipulations that meet the definition of a liability are recorded as deferred revenue and

recognized as revenue in the statement of operations and accumulated surplus from operations as the stipulation liabilities are settled.

#### ii) Fees and Services

Revenues from tuition fees and other fees and services are recognized in the year they are earned. Amounts that are restricted pursuant to legislation, regulation or agreements with external parties that may only be used in the conduct of certain programs or in the delivery of specific services and transactions are initially recorded as deferred revenue and subsequently recognized as revenue in the fiscal year the related expenses are incurred or services are performed.

#### iii) Interest Income

Interest is recognized as revenue when it is earned.

#### iv) Other (Non-Government Transfer) Contributions

Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the school division if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are contributions for which the contributor has placed restrictions on the use of the resources. Externally restricted contributions are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received.

#### 3. PORTFOLIO INVESTMENTS

Portfolio investments are comprised of the following:

| _   | 2021       | 2020        |  |
|---|------------|-------------|--|
| Portfolio investments in the cost or amortized cost category: | Cost       | <u>Cost</u> |  |
| Term deposits   | \$ 68,600  | \$ 68,600   |  |
| Credit Union Member Rewards                                   | 63,312     | 61,166      |  |
| Member Equity in Co-op Organizations                          | 56,522     | 52,454      |  |
| Total portfolio investments                                   | \$ 188,434 | \$182,220   |  |

#### 4. EXPENSES BY FUNCTION AND ECONOMIC CLASSIFICATION

|                          | Salaries &   | Goods &      | Debt     | Amortization | 2021         | 2020         |
|--------------------------|--------------|--------------|----------|--------------|--------------|--------------|
| Function                 | Benefits     | Services     | Service  | of TCA       | Actual       | Actual       |
| Governance               | \$ 159,290   | \$ 261,598   | \$ -     | \$ -         | \$ 420,888   | \$ 343,925   |
| Administration           | 2,635,917    | 265,268      | -        | 98,678       | 2,999,863    | 2,833,836    |
| Instruction              | 44,490,887   | 4,197,227    | -        | 1,080,211    | 49,768,325   | 46,803,200   |
| Plant                    | 4,209,399    | 5,615,924    | -        | 1,207,844    | 11,033,167   | 9,695,789    |
| Transportation           | 2,477,342    | 4,398,445    | -        | 740,383      | 7,616,170    | 6,907,934    |
| Tuition and Related Fees | -            | 332,595      | -        | -            | 332,595      | 811,362      |
| School Generated Funds   | -            | 686,652      | -        | -            | 686,652      | 1,260,995    |
| Complementary Services   | 3,166,157    | 101,848      | -        | -            | 3,268,005    | 3,324,221    |
| External Services        | 773,802      | 497,365      | -        | -            | 1,271,167    | 1,326,311    |
| Other                    | -            | -            | 9,175    | -            | 9,175        | 9,519        |
| TOTAL                    | \$57,912,794 | \$16,356,922 | \$ 9,175 | \$ 3,127,116 | \$77,406,007 | \$73,317,092 |

#### 5. EMPLOYEE FUTURE BENEFITS

The school division provides certain post-employment, compensated absence and termination benefits to its employees. These benefits include accumulating non-vested sick leave, accumulating vacation banks, and accumulating paid time off (PTO) banks. The liability associated with these benefits is calculated as the present value of expected future payments pro-rated for service and is recorded as Liability for Employee Future Benefits in the statement of financial position. HUB International Limited, a firm of consulting actuaries, performed an actuarial valuation as at March 31, 2021 and extrapolated the results to estimate the Liability for Employee Future Benefits as at August 31, 2021.

Details of the employee future benefits are as follows:

|  | 2021  | 2020  |
|--|-------|-------|
| Long-term assumptions used:  |       |       |
| Discount rate at end of period (per annum)   | 1.97% | 1.54% |
| Inflation and productivity rate - Teachers (excluding merit and promotion) (per annum)     | 2.50% | 2.50% |
| Inflation and productivity rate - Non-Teachers (excluding merit and promotion) (per annum) | 3.00% | 3.00% |
| Expected average remaining service life (years)  | 13    | 14    |

| Liability for Employee Future Benefits         | 2021            | 2020      |
|--|-----------------|-----------|
| Accrued Benefit Obligation - beginning of year | \$ 1,617,300 \$ | 1,448,700 |
| Current period service cost                    | 146,600         | 134,900   |
| Interest cost                                  | 26,600          | 29,900    |
| Benefit payments                               | (69,500)        | (65,400)  |
| Actuarial (gains) losses                       | (469,800)       | 69,200    |
| Plan amendments                                | (17,700)        | -         |
| Accrued Benefit Obligation - end of year       | 1,233,500       | 1,617,300 |
| Unamortized net actuarial gains                | 479,700         | 3,400     |
| Liability for Employee Future Benefits         | \$ 1,713,200 \$ | 1,620,700 |

| <b>Employee Future Benefits Expense</b> |    | 2021       | 2020    |  |
|---|----|------------|---------|--|
| Current period service cost             | \$ | 146,600 \$ | 134,900 |  |
| Amortization of net actuarial loss      |    | 6,500      | 1,600   |  |
| Plan amendments                         |    | (17,700)   | -       |  |
| Benefit cost                            |    | 135,400    | 136,500 |  |
| Interest cost                           |    | 26,600     | 29,900  |  |
| Total Employee Future Benefits Expense  | \$ | 162,000 \$ | 166,400 |  |

#### 6. PENSION PLANS

#### Multi-Employer Defined Benefit Plans

Information on the multi-employer pension plans to which the school division contributes is as follows:

## i) Saskatchewan Teachers' Retirement Plan (STRP) and Saskatchewan Teachers' Superannuation Plan (STSP)

The STRP and STSP provide retirement benefits based on length of service and pensionable earnings.

The STRP and STSP are funded by contributions by the participating employee members and the Government of Saskatchewan. The school division's obligation to the STRP and STSP is limited to collecting and remitting contributions of the employees at rates determined by the plans. Accordingly, these financial statements do not include any expense for employer contributions to these plans. Net pension assets or liabilities for these plans are not reflected in these financial statements as ultimate responsibility for retirement benefits rests with the Saskatchewan Teachers' Federation for the STRP and with the Government of Saskatchewan for the STSP.

Details of the contributions to these plans for the school division's employees are as follows:

|   |                | 2021          | _              | 2020         |
|---|----------------|---------------|----------------|--------------|
|   | STRP           | STSP          | TOTAL          | TOTAL        |
| Number of active School Division members        | 447            | 3             | 450            | 460          |
| Member contribution rate (percentage of salary) | 9.50% /11.70 % | 6.05% /7.85 % | 6.05% /11.70 % | 6.05%/11.70% |
| Member contributions for the year               | \$ 3,323,350   | \$ 1,159      | \$ 3,324,509   | \$ 3,299,656 |
|   |                |               |                |              |

#### ii) Municipal Employees' Pension Plan (MEPP)

The MEPP provides retirement benefits based on length of service and pensionable earnings. The MEPP is funded by employer and employee contributions at rates set by the Municipal Employees' Pension Commission.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any actuarially determined deficiency is the responsibility of the participating employers and employees which could affect future contribution rates and/or benefits.

The contributions to the MEPP by the participating employers are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for this plan are not recognized in these financial statements. The plan is accounted for as a defined contribution plan whereby the school division's contributions are expensed when due.

Details of the MEPP are as follows:

| 2021         | 2020   |
|--------------|--|
| 511          | 472  |
| 9.00%        | 9.00%  |
| 9.00%        | 9.00%  |
| \$ 1,374,442 | \$ 1,311,477   |
| \$ 1,374,442 | \$ 1,311,477   |
| Dec/31/2020  | Dec/31/2019  |
| \$ 3,221,426 | \$ 2,819,222   |
| \$ 2,382,526 | \$ 2,160,754   |
| \$ 838,900   | \$ 658,468   |
|              | 511<br>9.00%<br>9.00%<br>\$ 1,374,442<br>\$ 1,374,442<br>Dec/31/2020<br>\$ 3,221,426<br>\$ 2,382,526 |

#### 7. ACCOUNTS RECEIVABLE

All accounts receivable presented on the statement of financial position are net of any valuation allowances for doubtful accounts. Details of accounts receivable balances and allowances are as follows:

|                           |            | 2021      |            |            | 2020      |            |
|---------------------------|------------|-----------|------------|------------|-----------|------------|
|                           | Total      | Valuation | Net of     | Total      | Valuation | Net of     |
|                           | Receivable | Allowance | Allowance  | Receivable | Allowance | Allowance  |
|                           |            |           |            |            |           |            |
| Other Receivables         | \$ 821,396 | \$ -      | \$ 821,396 | \$ 591,845 | \$ -      | \$ 591,845 |
| Total Accounts Receivable | \$ 821,396 | \$ -      | \$ 821,396 | \$ 591,845 | \$ -      | \$ 591,845 |

#### 8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Details of accounts payable and accrued liabilities are as follows:

|  | 2021            | 2020            |
|--|-----------------|-----------------|
| Accrued Salaries and Benefits                  | \$<br>1,964,535 | \$<br>1,819,600 |
| Supplier Payments                              | 2,043,225       | 1,717,151       |
| Accrued Interest Payable                       | 504             | 2,289           |
| Total Accounts Payable and Accrued Liabilities | \$<br>4,008,264 | \$<br>3,539,040 |

#### 9. LONG-TERM DEBT

Details of long-term debt are as follows:

|                     |  | 2021          | 2020          |
|---------------------|--|---------------|---------------|
| Capital Leases:     | installments of \$51,453 including interest at 4.34%. The lease is due November 2020.  Concentra Bank - Copier Lease repayable in annual | \$<br>-       | \$<br>49,464  |
|                     | installments of \$63,804 including interest at 3.994%. The   | 191,635       | 251,037       |
| Total Long-Term Deb | t (Note 15)  | \$<br>191,635 | \$<br>300,501 |

| Future principal repayments over the next 5 years are estimated as follows: |           |                |    |         |  |  |  |  |
|---|-----------|----------------|----|---------|--|--|--|--|
|   | Capital I | Capital Leases |    |         |  |  |  |  |
| 2022  | \$        | 51,581         | \$ | 61,581  |  |  |  |  |
| 2023  | (         | 63,846         |    | 63,846  |  |  |  |  |
| 2024  | (         | 66,208         |    | 66,208  |  |  |  |  |
| Total   | \$ 19     | 1,635          | \$ | 191,635 |  |  |  |  |

| Principal and interest payments on the long-term debt are as follows: |    |         |    |        |  |  |  |  |
|---|----|---------|----|--------|--|--|--|--|
|   |    | 2021    |    |        |  |  |  |  |
| Principal   | \$ | 108,866 | \$ | 47,588 |  |  |  |  |
| Interest  |    | 9,456   |    | 2,993  |  |  |  |  |
| Total   | \$ | 118,322 | \$ | 50,581 |  |  |  |  |

#### 10. DEFERRED REVENUE

Details of deferred revenues are as follows:

|   | Au | · ·       |              | during the recognized |              |
|---|----|-----------|--------------|-----------------------|--------------|
| Capital projects:                       |    |           |              |                       |              |
| Federal capital tuition                 | \$ | 987,687   | \$ -         | \$ 987,687            | \$ -         |
| Total capital projects deferred revenue |    | 987,687   | -            | 987,687               | -            |
| Non-Capital deferred revenue:           |    |           |              |                       |              |
| Jordan's Principle                      |    | -         | 1,589,571    | 477,517               | 1,112,054    |
| Climate Action Incentive Fund           |    | 186,404   | 155,841      | 342,245               | -            |
| Total non-capital deferred revenue      |    | 186,404   | 1,745,412    | 819,762               | 1,112,054    |
| Total Deferred Revenue                  | \$ | 1,174,091 | \$ 1,745,412 | \$1,807,449           | \$ 1,112,054 |

#### 11. COMPLEMENTARY SERVICES

Complementary services represent those services and programs where the primary purpose is other than K-12 learning/learning support, but which have the specific objective of enhancing the school division's ability to successfully deliver its K-12 curriculum/learning programs.

Following is a summary of the revenues and expenses of the Complementary Services programs operated by the school division:

| Summary of Complementary Services Revenues and Expenses, by Program | Pre-K<br>Programs | Community<br>& Inter-<br>Agency<br>Liaison | Other<br>Programs | 2021           | 2020           |
|---|-------------------|--|-------------------|----------------|----------------|
| Revenues:   |                   |  |                   |                |                |
| Operating Grants  | \$ 985,122        | \$ 582,000                                 | \$ 252,249        | \$ 1,819,371   | \$ 1,792,317   |
| Fees and Other Revenues   | -                 | -  | 51,316            | 51,316         | 23,725         |
| Total Revenues  | 985,122           | 582,000                                    | 303,565           | 1,870,687      | 1,816,042      |
| Expenses:   |                   |  |                   |                |                |
| Tuition & Other Related Fees  | 907               | -  | -                 | 907            | 1,275          |
| Salaries & Benefits   | 946,118           | 2,022,035                                  | 198,004           | 3,166,157      | 3,127,921      |
| Instructional Aids  | 23,034            | -  | 10,687            | 33,721         | 61,958         |
| Supplies and Services   | 6,684             | -  | 45,502            | 52,186         | 70,841         |
| Non-Capital Equipment   | 460               | -  | -                 | 460            | 2,419          |
| Communications  | 19                | -  | 1,369             | 1,388          | 865            |
| Travel  | 608               | -  | -                 | 608            | 711            |
| Professional Development (Non-Salary Costs)                         | 169               | -  | 2,023             | 2,192          | 29,139         |
| Student Related Expenses  | 4,076             | -  | 6,252             | 10,328         | 29,092         |
| Contracted Transportation & Allowances                              | -                 | -  | 58                | 58             | -              |
| Total Expenses  | 982,075           | 2,022,035                                  | 263,895           | 3,268,005      | 3,324,221      |
| Excess (Deficiency) of Revenues over Expenses                       | \$ 3,047          | \$ (1,440,035)                             | \$ 39,670         | \$ (1,397,318) | \$ (1,508,179) |

#### 12. EXTERNAL SERVICES

External services represent those services and programs that are outside of the school division's learning/learning support and complementary programs. These services have no direct link to the delivery of the school division's K-12 programs nor do they directly enhance the school division's ability to deliver its K-12 programs.

Following is a summary of the revenues and expenses of the External Services programs operated by the school division:

| Summary of External Services Revenues and Expenses, by Program | Invitational<br>Shared<br>Services<br>Initiative | Following<br>Their<br>Voices | Cafeteria   | Associate<br>S chools* | Other<br>Programs | 2021         | 2020         |
|--|--|------------------------------|-------------|------------------------|-------------------|--------------|--------------|
| Revenues:  |  |                              |             |                        |                   |              |              |
| Operating Grants   | \$ 300,000                                       | \$ 133,305                   | \$ -        | \$ 509,512             | \$ -              | \$ 942,817   | \$ 658,281   |
| Fees and Other Revenues  | -  | -                            | 88,528      | -                      | 67,663            | 156,191      | 299,467      |
| Total Revenues   | 300,000  | 133,305                      | 88,528      | 509,512                | 67,663            | 1,099,008    | 957,748      |
| Expenses:  |  |                              |             |                        |                   |              |              |
| Grant Transfers  | 200,000  | -                            | -           | -                      | -                 | 200,000      | 200,000      |
| Tuition & Other Related Fees                                   | -  | -                            | -           | 95,430                 | -                 | 95,430       | 125,948      |
| Salaries & Benefits  | 63,773   | 170,213                      | -           | 387,677                | 152,139           | 773,802      | 747,379      |
| Instructional Aids   | -  | -                            | -           | 1,287                  | -                 | 1,287        | 1,255        |
| Supplies and Services  | -  | -                            | 131,524     | -                      | -                 | 131,524      | 148,675      |
| Non-Capital Equipment  | -  | -                            | -           | 37                     | -                 | 37           | -            |
| Building Operating Expenses                                    | -  | -                            | -           | 24,113                 | 3,404             | 27,517       | 31,096       |
| Communications   | -  | -                            | -           | 1,227                  | -                 | 1,227        | 1,266        |
| Travel   | -  | -                            | -           | -                      | -                 | -            | 119          |
| Professional Development                                       | -  | -                            | -           | 241                    | -                 | 241          | 126          |
| Student Related Expenses                                       | 31,133   | -                            | -           | (500)                  | -                 | 30,633       | 9,550        |
| Contracted Transportation & Allowances                         | -  | -                            | -           | -                      | 9,469             | 9,469        | 60,897       |
| Total Expenses   | 294,906  | 170,213                      | 131,524     | 509,512                | 165,012           | 1,271,167    | 1,326,311    |
| Excess (Deficiency) of Revenues over Expenses                  | \$ 5,094   | \$ (36,908)                  | \$ (42,996) | \$ -                   | \$ (97,349)       | \$ (172,159) | \$ (368,563) |

<sup>\*</sup>Associate Schools - see table below for details of revenues and expenses by school

| Summary of Associate School Revenues and Expenses, Details by School | Heritage<br>Christian<br>School | Meadow<br>Lake<br>Christian<br>Academy | 2021       | 2020       |
|--|---------------------------------|--|------------|------------|
| Revenues:  |                                 |  |            |            |
| Operating Grants   | \$ 220,484                      | \$ 289,028                             | \$ 509,512 | \$ 458,281 |
| Fees and Other Revenues  | -                               | -                                      | -          | 4,000      |
| Total Revenues   | 220,484                         | 289,028                                | 509,512    | 462,281    |
| Expenses:  |                                 |  |            |            |
| Tuition & Other Related Fees   | 6,505                           | 88,925                                 | 95,430     | 125,948    |
| Salaries & Benefits  | 188,154                         | 199,523                                | 387,677    | 306,758    |
| Instructional Aids   | 707                             | 580                                    | 1,287      | 1,255      |
| Non-Capital Equipment  | 37                              | -                                      | 37         | -          |
| Building Operating Expenses  | 24,113                          | -                                      | 24,113     | 26,928     |
| Communications   | 1,227                           | -                                      | 1,227      | 1,266      |
| Professional Development   | 241                             | -                                      | 241        | 126        |
| Student Related Expenses   | (500)                           | -                                      | (500)      | -          |
| Total Expenses   | 220,484                         | 289,028                                | 509,512    | 462,281    |
| Excess (Deficiency) of Revenues over Expenses                        | \$ -                            | \$ -                                   | \$ -       | \$ -       |

#### 13. ACCUMULATED SURPLUS

Accumulated surplus represents the financial assets and non-financial assets of the school division less liabilities. This represents the accumulated balance of net surplus arising from the operations of the school division including school generated funds.

Certain amounts of the accumulated surplus, as approved by the board of education, have been designated for specific future purposes. These internally restricted amounts, or designated assets, are included in the accumulated surplus presented in the statement of financial position. The school division does not maintain separate bank accounts for designated assets.

Details of accumulated surplus are as follows:

|   | August 31<br>2020 | Additions<br>during the<br>year | Reductions<br>during the year | August 31<br>2021 |
|---|-------------------|---------------------------------|-------------------------------|-------------------|
| Invested in Tangible Capital Assets:                        |                   |                                 |                               |                   |
| Net Book Value of Tangible Capital Assets                   | \$ 30,330,698     | \$ 2,263,096                    | \$ 3,134,441                  | \$ 29,459,353     |
| Less: Debt owing on Tangible Capital Assets                 | (300,501)         | -                               | (108,866)                     | (191,635          |
|   | 30,030,197        | 2,263,096                       | 3,025,575                     | 29,267,718        |
| PMR maintenance project allocations (1)                     | 3,406,744         | 1,883,629                       | 1,208,870                     | 4,081,503         |
| Federal capital tuition reserves (2)                        | -                 | 996,158                         | -                             | 996,158           |
| Education Emergency Pandemic Support program allocation (3) | -                 | 5,695,315                       | 3,483,048                     | 2,212,267         |
| Designated Assets:  |                   |                                 |                               |                   |
| Capital Projects:   |                   |                                 |                               |                   |
| Designated for tangible capital asset expenditures          | 11,400            | -                               | -                             | 11,400            |
|   | 11,400            | -                               | -                             | 11,400            |
| Other:  |                   |                                 |                               |                   |
| Early Learning Intensive Supports Grant                     | 46,532            | 50,000                          | 25,979                        | 70,553            |
| Facilties Renewal   | 5,472,859         | -                               | -                             | 5,472,859         |
| Invitational Shared Services Initiative Grant               | 47,893            | 300,000                         | 294,906                       | 52,987            |
| Jordan's Principle  | 495,908           | -                               | 495,908                       | -                 |
| LINC PD   | 113,617           | -                               | -                             | 113,617           |
| Mental Health Capacity Building Grant                       | 36,950            | 157,917                         | 172,025                       | 22,842            |
| Mental Health Supports Grant                                | 10,285            | 17,825                          | -                             | 28,110            |
| Pandemic Savings<br>Sask Arts Board Grant                   | 1,063,232         | -                               | 1,063,232                     | -                 |
|   | 8,608             | -                               | 8,608                         | - 4.222           |
| Safe Talk Training Grant<br>Scholarship funds               | 4,233<br>145,154  | 8,766                           | -<br>15,997                   | 4,233<br>137,923  |
| School Based Budgets  | 2,028,723         | 6,700                           | 15,997                        | 2,028,723         |
| School Generated Funds                                      | 1,356,137         | -                               | 85,914                        | 1,270,223         |
| Tax Loss Compensations                                      | 3,711,713         | -                               | 63,914                        | 3,711,713         |
| Tex 2000 Compensations                                      | 14,541,844        | 534,508                         | 2,162,569                     | 12,913,783        |
| Unrestricted Surplus  | 1,664,631         | <u>-</u>                        | 94,023                        | 1,570,608         |
| Total Accumulated Surplus                                   | \$ 49,654,816     | \$ 11,372,706                   | \$ 9,974,085                  | \$ 51,053,437     |

- (1) **PMR Maintenance Project Allocations** represent transfers received from the Ministry of Education as funding support for maintenance projects on the school division's approved 3-year capital maintenance plans. Unspent funds at the end of a fiscal year are designated for future approved capital plan maintenance project expenditures.
- (2) **Federal Capital Tuition Reserves** represent reserves that were created as a result of Ministry of Education direction to set aside a portion of the tuition collected from First Nations students. These reserves are to be used to fund future capital projects for schools with First Nations students.
- (3) Education Emergency Pandemic Support Program Allocation represent transfers received from the Ministry of Finance in 2020-21 to support costs related to the COVID-19 pandemic in the current and following school year. Unspent funds at the end of the 2021-22 school year must be repaid to the Government of Saskatchewan.

#### 14. BUDGET FIGURES

Budget figures included in the financial statements were approved by the board of education on May 13, 2020 and the Minister of Education on August 14, 2020.

#### 15. CONTRACTUAL OBLIGATIONS AND COMMITMENTS

Significant contractual obligations and commitments of the school division are as follows:

• Student transportation services contract, variable monthly cost based on routes, with FirstCanada ULC for the period July 1, 2018, to June 30, 2025, with a school division option to extend the contract to June 30, 2028. Costs for the current year were \$3,250,454 (2020 - \$2,803,929).

Capital lease obligations of the school division are as follows:

|                                     | Copiers    | Total<br>Capital |
|-------------------------------------|------------|------------------|
| Future minimum lease payments:      |            |                  |
| 2022                                | \$ 68,653  | \$ 68,653        |
| 2023                                | 68,653     | 68,653           |
| 2024                                | 68,653     | 68,653           |
| Total future minimum lease payments | 205,959    | 205,959          |
| Less: Interest and executory costs  | 14,324     | 14,324           |
| Total Lease Obligations             | \$ 191,635 | \$ 191,635       |

#### 16. SUBSEQUENT EVENTS

Subsequent to the year end the school division entered into an agreement to purchase school buses at a total cost of \$669,057.

#### 17. RISK MANAGEMENT

The school division is exposed to financial risks from its financial assets and liabilities. These risks include credit risk, liquidity risk and market risk (consisting of interest rate risk and foreign exchange risk).

#### i) Credit Risk

Credit risk is the risk to the school division from potential non-payment of accounts receivable. The credit risk related to the school division's receivables from the provincial government, federal government and their agencies are considered to be minimal. For other receivables, the school division has adopted credit policies which include close monitoring of overdue accounts.

The school division does not have a significant exposure to any individual customer. Management reviews accounts receivable on a case by case basis to determine if a valuation allowance is necessary to reflect impairment in collectability.

The aging of other accounts receivable as at August 31, 2021, was:

|                   | August 31, 2021 |    |          |      |        |      |         |    |            |  |
|-------------------|-----------------|----|----------|------|--------|------|---------|----|------------|--|
|                   | Total           | 0  | -30 days | 30-6 | 0 days | 60-9 | 00 days | Ov | er 90 days |  |
|                   |                 |    |          |      |        |      |         |    |            |  |
| Other Receivables | \$<br>710,130   | \$ | 192,199  | \$   | -      | \$   | -       | \$ | 517,931    |  |
| Net Receivables   | \$<br>710,130   | \$ | 192,199  | \$   | -      | \$   | -       | \$ | 517,931    |  |

Receivable amounts related to GST and PST are not applicable to credit risk, as these do not meet the definition of a financial instrument.

#### ii) Liquidity Risk

Liquidity risk is the risk that the school division will not be able to meet its financial obligations as they come due. The school division manages liquidity risk by maintaining adequate cash balances, budget practices, monitoring, and forecasts.

The following table sets out the contractual maturities of the school division's financial liabilities:

|  | August 31, 2021 |    |               |    |                    |    |            |     |         |
|--|-----------------|----|---------------|----|--------------------|----|------------|-----|---------|
|  | Total           | (  | Within months |    | months<br>o 1 year | 1  | to 5 years | > : | 5 years |
| Accounts payable and accrued liabilities | \$<br>4,008,264 | \$ | 4,008,264     | \$ | -                  | \$ | -          | \$  | 1       |
| Long-term debt                           | 191,635         |    | -             |    | 61,581             |    | 130,054    |     | -       |
| Total                                    | \$<br>4,199,899 | \$ | 4,008,264     | \$ | 61,581             | \$ | 130,054    | \$  | -       |

#### iii) Market Risk

The school division is exposed to market risks with respect to interest rates and foreign currency exchange rates, as follows:

#### **Interest Rate Risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The school division's interest rate exposure relates to cash and cash equivalents and portfolio investments.

The school division also has an authorized bank line of credit of \$5,800,000 with interest payable monthly at a rate of prime per annum. Changes in the bank's prime rate can cause

fluctuation in interest payments and cash flows. There was no balance outstanding on this credit facility as of August 31, 2021.

The school division minimizes these risks by:

- holding cash in an account at a Canadian bank, denominated in Canadian currency,
- investing in GICs and term deposits for short terms at fixed interest rates,
- managing cash flows to minimize utilization of its bank line of credit, and
- managing its interest rate risk on long-term debt through the exclusive use of fixed rate terms for its long-term debt.

#### Foreign Currency Risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The school division is exposed to currency risk on purchases denominated in U.S. dollars for which the related accounts payable balances are subject to exchange rate fluctuations; however, the school division believes that it is not subject to significant foreign exchange risk from its financial instruments.

#### 18. COVID-19 PANDEMIC

The COVID-19 pandemic is complex and rapidly evolving. It has caused material disruption to businesses and has resulted in an economic slowdown. The school division continues to assess and monitor the impact of COVID-19 on its financial condition. The magnitude and duration of COVID-19 is uncertain and, accordingly, it is difficult to reliably measure the potential future impact on the school division's financial position and operations.